Search for missing boy - Hawgsmoke - Assumptions of command



# Phase-one inspection in sight

Air Force Reserve Command Vol. 62, No. 11 November 2010 442nd Fighter Wing Online www.442fw.afrc.af.mil

## Viewpoint

## Every member of the 442nd Fighter Wing is...

- critical to the Air Force mission.
- vital in accomplishing tasks.
- family.

#### By Col. Mark Clemons, 442nd Fighter Wing commander

In October the 442nd Fighter Wing tragically lost two Airmen.

In the last few years, the losses of active 442nd FW members have been few and far between – but each one has hit the wing hard. Each Airman plays a vital role in not only supporting the Air Force mission, but also in completing our military family. We drill together, deploy together and make with the loss of Airmen within our wing. each other stronger - mentally, physically and emotionally.

The loss of just one member is critical – the loss of two is unthinkable.

My thoughts and prayers go out to the families, friends and co-workers of Tech. Sgt. Hardford Carre and Master Sgt. Chris Sullivan.

Although the details of these two losses are unclear, and the situations themselves may not have been preventable, it is imperative we look for strength in our faith and in our fellow Citizen Airmen.

In light of these recent tragedies and the upcoming holiday season, take the time to think about what is really important in your life, and cherish it. Both of these members lost their lives unexpectedly. This unit is like a family and this loss doesn't

#### Tech. Sgt. Hardford Carre

#### Master Sgt. Chris Sullivan

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just affect those who knew Sergeants Carre and Sullivan, but

One of the hardest jobs I have as a commander is to deal

I am committed to helping Sergeant Carre's and Sergeant

Sullivan's loved ones in any way possible, and I encourage

you to do the same. Now, more than ever, is the time to truly

embody the wingman concept. Thank you to those of you who

have already taken the opportunity to send your condolences

and offer help to the family members of Sergeant Carre and

at Whiteman and had established lifelong friendships. They

James Buckman, as well as the first sergeants, will be avail-

able during the upcoming unit training assembly for members

made their imprints on the wing and will not be forgotten.

Both members spent a significant amount of time here

Chaplain (Capt.) Benjamin Hayden and Chaplain (Maj.)

it affects everyone in one way or another.

Sergeant Sullivan.

in need of assistance.









Tech. Sgt. Hardford Carre April 11, 1982 - Oct. 13, 2010



Master Sgt. Christopher Sullivan July 25, 1965 - Oct. 15, 2010

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Tech. Sgt. Hardford Carre, of the 442nd Medical Squadron, lost his life Oct. 13 in a motorcycle accident in Kansas City, Mo.

Sergeant Carre enlisted in the active-duty Air Force in February 2001 and was stationed with the 509th Logistics Readiness Squadron as a fuels technician at Whiteman Air Force Base, Mo. He entered the reserve in August 2007 as an ophthalmic technician. As a civilian, he worked in optometry at Truman Medical Center in Kansas City, Mo.

Sergeant Carre was an avid motorcyclist.

"Hardford was the friendliest guy you could ever meet," said Tech. Sgt. Michael Stephens, 442nd Aircraft Maintenance Squadron electro-environmental technician who used to ride motorcycles with Sergeant Carre off duty. "He loved motorcycles and wanted to ride with anybody he could."

Sergeant Carre was also friends with Senior Airman Daniel Towns, 442nd Munitions Flight.

"Hardford was very laid back and easy going, and he always smiled a lot," Airman Towns said. "He taught me some things on the motorcycle, and he was really patient."

Sergeant Carre, is survived by his mother, Edna Chery, father, Hardford Carre, sister, Needlyn H. Carre, and uncle, Joseph Chery.

Master Sgt. Chris Sullivan, superintendent of the 442nd Maintenance Operations Flight and air reserve technician, passed away Oct. 15 at Whiteman Air Force Base, Mo.

Sergeant Sullivan attended Carrollton Public Schools and graduated in 1983. He was a member of the Carrollton trojans football team.

In October 1983, he enlisted in the United States Marine Corps where he was on the rifle team and was an expert marksman. Sergeant Sullivan was stationed at Camp Lejeune, N.C. for four years and served on the USS Saipan in the Mediterranean Sea before attending Huron University in Huron, S.D. where he played football.

Sergeant Sullivan served three tours of duty in Iraq and Afghanistan and received several awards throughout his career, including 442nd Fighter Wing Airman of the Year in 1999.

Sergeant Sullivan is survived by his parents, Bob and Mary Lou Sullivan of Carrollton, three children; Tarah Hilbrenner and husband, Bryan of Carrollton, Keaton Sullivan of Carrollton, and Skylar Clark of Brookfield; two brothers, Brian Sullivan and wife, Jamie of Carrollton, Craig Sullivan and wife, Cathy of Jefferson City; one sister, Cassie Kemble and husband, Curtis of Carrollton; several nieces and nephews, Victoria Sullivan, Abigael Sullivan, Luke Sullivan, Laci Sullivan and Carli Kemble; and several aunts, uncles and cousins.

### November 2010 **Charge-of-quarters**



SENIOR MASTER SGT. ANGELA BRYANT 442nd Security Forces Souadron Call the CQ from on-base at 99-1 (660) 238-7428. From a local off-base number (i.e., Concordia, Warrensburg, Sedalia, etc.), dial (660) 238-7428. To call toll free from off-base, dial (800) 260-0253 and press seven after the prompt.

#### **COVER PHOTO:**

Staff Sgt. Zach Ledsworth, 442nd Maintenance Squadron fuels-system specialist, keeps a close eye on the alignment of a centerline, external fuel tank as it's slowly raised into postion underneath an A-10C Oct. 2 on exclusive the flight line. (Photo by Lt. Col. David Kurle)

### MOHAWK

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to wing success PAGES 6 AND 7



SEARCH Reservists help find missing boy during October UTA PAGES 10 AND 11

Smoke alarms: A sound you can live with......www.442fw.afrc.af.mil

## MAJ. CATHY ROBERTS 442ND OPERATIONS GROUP

442nd Fighter Wing

Maj. Cathy Roberts, 442nd Operations Group executive officer, served as the air show co-director for Wings Over Whiteman 2010, the base's annual air show.

Along with Lt. Col. Michael Wittrock, 509th Bomb Wing, Major Roberts oversaw all facets of air show planning. WOW 2010 was one of the biggest air shows at Whiteman AFB in recent years, featuring two headline teams, the US Air Force Thunderbirds and the US Army Golden Knights. There were approximately 75,000 spectators in attendance at the two-day event.

Major Roberts was the lynchpin that tied the planning together. Her organizational and planning skills were instrumental to the successful production of WOW 2010. She was responsible for providing guidance and direction on support and logistical coordination, hospitality, budget and community outreach for WOW. Major Roberts' insight, experience and general resourcefulness ensured a highly successful air show that entertained, educated and inspired guests to Whiteman AFB. She worked tirelessly in support of all members of the air show planning committee. She represented the 442nd Fighter Wing well with her hard work and dedication and contributed to total force integration by working side-by-side with active duty.

Major Roberts' recent accolades complement her many achievements in the Operations Group, as well as her successful tenure with the 442nd FW.



## Lt. Col. Smith takes command of 442nd MDS

Lt. Col. Paul E. Smith is the reserve commander of the 442nd Medical Squadron, of the 442nd Fighter Wing. Whiteman Air Force Base, Mo. The squadron is an Air Force Reserve Command A-10 Thunderbolt II unit. As squadron commander, he is responsible for the manning, training and combat readiness of approximately 92 Air Force reservists in the medical squadron.

Colonel Smith is a traditional reservist. As a civilian, he is a biology and veterinary technology instructor at Maplewoods Community College, North Kansas City, Mo. He is also licensed vetrinarian.

PHOTO BY LT. COL. DAVID KURLE MEDICAL Lt. Col. Paul Smith receives the guidon from Col. Mark Clemons 442nd FW commander during a ceremony Oct. 2.





## Lt. Col. Slavin takes over LRS

Lt. Col. Allan R. Slavin is an air reserve technician and the director of operations for the 442nd Logistics Readiness Squadron, 442nd Mission Support Group of the 442nd FW.

Colonel Slavin, originally from St. Joseph, Mo., enlisted in the Air Force Reserve in 1988 and received a direct commission to the officer corps in 1990. He was the first fully qualified logistics readiness officer in the 442nd FW in 2005. He has deployed for Operations Deny Flight and Enduring Freedom.

LRS PHOTO BY LT. COL. DAVID KURLE

Lt. Col. Allan Slavin receives the guidon from Col. Alan Teauseau 442nd Mission Support Group commander during a ceremony Oct. 3.

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# LILE IKOMMUKANA ORI PHASE ONE

#### Everything you need to know to be ready

#### By Senior Airman Danielle Wolf

The 442nd Fighter Wing is scheduled to participate in a phase-one, operational-readiness inspection, August 2010. Phase-one inspections are designed to test a unit's capability to deploy within a 72-hour time frame.

"In 2003 we had barely any notice to prepare for Iraq," said Senior Master Sgt. Rodney Kennedy, 442nd Logistics Readiness Squadron plans and integration superintendent. "I was told on a Monday that I'd be deploying and by Wednesday night I was at Fort Hood, Texas, en route. You have to be ready to deploy at any time, because if you get the call, you're not going to be able to go to supply and tell them you need more uniforms."

The most important thing Airmen can do to make the process easier for the inspection and more importantly, the deployment, he said, is to be prepared.

#### WHAT TO EXPECT

For the upcoming exercises and the inspection, Airmen can expect to report early for duty and process through the deployment center, said Tech. Sgt. Shannon Kennedy, personnel readiness chief for the 442nd Mission Support Flight.

"We can process about 75 people per hour through the deployment center," she said, "and this is a 24-hour inspection, so some people may process as early as 3 a.m."

#### WHO WILL BE INSPECTED

"Everyone will practice for the inspection, but not everyone will be inspected," Sergeant Rodney Kennedy said. "We won't know who will 'deploy' until 30 days prior to the (inspector general) team's arrival."

The number of Airmen who will be inspected is based on the number of aircraft the IG team tasks, Sergeant Rodney Kennedy said.

"For example, if they task us to generate 12 aircraft, that will require about 217 maintainers, 40 operations people and a handful of supervisors to participate, as well as any other (Air Force specialty codes) they choose to inspect," he said.

#### How to prepare

"Making sure your ancillary training is up-to-date and you're medically qualified to participate will make life a lot easier, it will make going through the processing line a lot easier too," Sergeant Rodney Kennedy said.

Ancillary training needs to be completed in accordance with annual and ORI requirements. Annual computerbased tests and ORI training-requirement-based tests must be completed and current prior to the inspection, according to Sergeant Rodney Kennedy.

### Computer-based training you will need to be prepared for the ORI, Phase I:

Annual requirements:

- Information Protection
- Force Protection
- Human Relations

#### AEF (ORI) training requirements:

- Self-Aid and Buddy Care (SABC)
- CBRN Defense Awareness Course v1.0, December 2009
- AF Counter-Improvised Explosive Device (C-**IED)** Awareness
- Explosive Ordnance Reconnaissance (EOR) course v2.0, December 2009
- Air Force 2A Cultural General (ZZ133104)
- USCENTCOM AF Culture-Specific Afghanistan
- Professional and Unprofessional Relationships
- Counterintelligence Awareness Training
- Law of Armed Conflict (LOAC)

Note: AEF (ORI) training must have been completed after March 1, 2010 to remain current for the ORI.

He also said Airmen need to make sure they are medically qualified to participate in the inspection, meaning their dental records and physicals are current.

lote: Class four dental is not waiverable and will keep a member from participating, so it should be dealt with immediately so the member is eligible for inspection, Sergeant Rodney Kennedy said.

Unlike the phase-two ORI, much of the phase-one preparation will need to be done off-duty.

"People will have to make sure they have their deployment bags in order with all the requirements included," he said. "That means packing all uniforms, the hygiene products you normally would use to get ready in the morning and any other required items."

"Most Airman battle uniforms are available right now," said Senior Master Sgt. Shevaun McRoberts, 442nd Logistics Readiness Squadron supply manager. "Members should not wait to try to get their ABUs. The more we can take care of now, the better it is all the way around."

The Kennedys stressed the importance of starting to prepare inspection items now.

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#### **INSPECTION CYCLE**

"The ORI, phase one, is the continuation of the ORI, phase two that we already completed," said Col. Mark Clemons, 442nd FW commander. "Normally we would follow the normal progression for an Air Combat Command ORI by accomplishing a phase one, meaning aircraft generation and deployment, followed by a phase two – employment.

"The 442nd FW chose to split the inspection up. We will continue to perform outstanding. We will prepare intensely in the upcoming months and can provide the wing a huge jump ahead of the inspectors by getting our deployment folders in immaculate shape, as well as continuing our way of excellence in maintenance and operations," he said.

Sergeant Rodney Kennedy and Col. Clemons agreed that the phase-one inspection is very detail-oriented.

"The inspectors will be looking through our deployment folders (formerly known as personal readiness folders) page-by-page and making sure we are completely prepared," Sergeant Rodney Kennedv said.

Colonel Clemons said he is confident the wing will succeed in fine-tuning details for the upcoming inspection.

"I stand confident that the outstanding men and women of the 442nd FW will succeed in an outstanding fashion as we have in the past and will continue to do in the future," he said.

The phase-one readiness assistance visit is scheduled for June 4-5, 2011, and the phase one inspection is scheduled for Aug. 27-28, 2011. Readiness exercise schedules will be posted in the Mohawk yellow pages.

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**66** Uniforms are available for members to receive their full issue of ABUs - four sets. They just need to come by the 442 nd LRS supply section during the week or between 8:30-10:30 a.m. Saturday and Sunday of the main UTA.

If their unit controls their clothing records then they will need to have the required worksheet filled out with their unit clothing monitors approval. If supply maintains their clothing records, a worksheet is not required.

What the worksheet tells us is that their clothing record was checked to verify that the items are required to be issued.

The clothing monitors for each unit were identified in September's Mohawk article on uniform issue.

With end of year closeout we will not have funds to purchase what we do not have in stock until the December UTA, but members should not wait until then to try to get their ABUs, if possible.

 Senior Master Sgt. Shevaun McRoberts, 442nd LRS supply manager



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PHOTO BY LT. COL. Tech. Sgt. Jeffrey Ellison, 442nd Maintenance Squadron, pumps liquid oxygen, using a "LOX cart," into an A-10C Oct. 2 during an aircraft-generation exercise.

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**BOISE**, **IDAHO** – While they didn't said. walk away with the Hawgsmoke 2010 trophy, members of the 442nd Fighter Wing's 303rd and 76th Fighter Squadrons did reap plenty of other rewards from the event held at Gowen Air National Guard Base here Oct. 13 to 16.

"The focus is the competition but there are plenty of other benefits to being here," said Maj. Olivia Elliott, 303rd FS A-10 Thunderbolt II pilot who attended her first Hawgsmoke.

A-10 pilots from across the Air Force use the biennial event to develop professionally, improve their aviation skills, share ideas and enjoy camaraderie, she

"As rules of engagement change, tactics have to change with that, and this is a good chance to sit down in a relaxed environment and discuss what works." Major Elliott said.

The 303rd Fighter Squadron commander, Lt. Col. Brian Borgen, agreed.

"Late at night I watched four tactics discussions between senior pilots and junior pilots that wouldn't have happened in a more formal setting," Colonel Borgen said

Hawgsmoke tests A-10 pilots from the active duty. Reserve and Air National Guard in a competition that includes airto-ground gunnery, bombing, AGM-65 Maverick missile employment, formationflying and navigation events.

"It's good to get together in a more informal, relaxed setting to keep people motivated and focused so when we get back to home-station we can maintain our very busy operations tempo," said Col. Gregory Eckfeld, the commander of the 442nd FW's 476th Fighter Group at Moody Air Force Base, Ga.

"Hawgsmoke gives us a chance to network with other A-10 units and find out how those other units conduct our business," Colonel Eckfeld said. "This is a very unique event – no other community does this."

Even senior leaders at the wing, group and squadron levels got together at Hawgsmoke to discuss the future of A-10 operations across the Air Force, according to Colonel Eckfeld.

The Idaho ANG's 124th FW, based here, hosted the event -a task assigned to it after pilots from the wing's 190th FS won Hawgsmoke 2008 hosted by the 303rd FS in Salina, Kan.

"I got a great hand-off from the folks at Whiteman (AFB, Mo.) after the 2008 Hawgsmoke," said Lt. Col. Ronnie Kaufman, the plans officer for the 124th FW, who served as the project officer for Hawgsmoke 2010.

"They were able to point me in the right direction with sponsors and products," he said. "On top of that, all our prayers were answered as far as weather."

The weather at the Savlor Creek

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Bombing Range, southeast of Boise, was clear and mild for the flying portions of the competition Oct. 14 as teams of four A-10s from squadrons around the Air Force dropped practice bombs, fired 30mm rounds at targets on the ground and targeted moving vehicles with inert Maverick missiles.

A crowd of more than 150 people cheered the pilots from bleachers set up at the range as the sound of the A-10s' 30mm cannons ripped the air apart. The pilots flew their aircraft low to employ the "Warthog's" primary weapon.

"This is really awesome," said Major Elliott, who watched the competition from the ground because she was not on the four-person team representing the 303rd FS.

"The competition is not just about how well we can use all the gadgets on the A-10, but how well we can use degraded systems – it's more old-school flying," she said.

Hawgsmoke's rules force pilots to use their skills as aviators rather than relying on the airplane's electronics, Major Elliott explained.

Other reservists from the 442nd FW. including maintainers, services specialists and public affairs Airmen, joined the 303rd FS pilots at Hawgsmoke 2010. "(Hawgsmoke) is definitely a pilot thing," said Tech. Sgt. Pete Melby, 442nd Aircraft Maintenance Squadron crew chief. "But it's still a competition for us. "There's a certain amount of pride involved when you see our jets next to all the other A-10s from across the Air

Force," he said.











The maintainers earned their keep primarily through launching and recovering

A-10s flying in the competition, as well as taking care of maintenance problems that cropped up.

One of the biggest maintenance headaches resulted when a 442nd FW A-10 developed a hydraulic leak.

"We were starting up (the No. 2 engine) and heard a big 'goussch'," said Staff Sgt. John Tischhauser, A-10 crew chief. "The left-main (landing) gear was just coated in hydraulic fluid."

Four reservists from the 442nd Services Flight drove more than 1,400 miles with 500 pounds of meat and 10 gallons of baked beans so they could serve dinner to more than 300 people Oct. 14.

"Since we'd already done a Hawgsmoke previously, who better to lend a hand?" said Master. Sgt. Ralph Kowski, 442nd Services Flight.

The Fishnet Securities barbecue team donated and helped prepare the food, but Senior Master Sgt. Travis Stickels, Tech. Sgt. David Lawson, Airman Jennifer Rehmer and Sergeant Kowski served it to hungry A-10 pilots.

The 2010 host, the 124th FW, will organize the event in 2012 because, once again, the Idaho ANG's 190th FS was declared the winner of this year's Hawgsmoke - the first unit to win back-to-back competitions.

"It's a great honor to host this competition," said Col. James R. Compton, 124th FW commander. "These are some of the finest warriors in the A-10 business."

#### PHOTOS BY LT. COL. DAVID KURLE WARTHOGS

442nd Fighter Wing A-10s take to the skies at annual competition featuring pilots' gun and weapons skills Oct. 13

to 16. The event brought active-duty, Air National Guard and Reserve units from around the world to compete. The 303rd Fighter Squadron took fourth place, while the Idaho Air National Guard continue to be the reigning champions.

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## 442nd Airmen assist in search for missing boy

By Senior Airman Danielle Wolf

#### SEARCH PHOTOS BY TECH. SGT. ERIC HARTMAN

Searchers initially set out in small groups and were assisted by a helicopter, small airplane, all-terrain vehicles and horses.

eservists from the 442nd Fighter Wing joined local law enforcement and community members Oct. 4 to find a missing child.

"Sunday, during our morning briefing, active-duty security forces notified us that there was a missing 5-year-old boy with Down syndrome from Knob Noster and were requesting assistance with the search," said Tech. Sgt. Jeff Bousman, noncommissioned officer in charge of training for the 442nd Security Forces Squadron.

Civilian officials were requesting assistance from Whiteman Air Force Base. The child had gone missing 9 p.m., Oct. 2, and the Johnson County Sheriff's Department, Missouri Highway Patrol, fire department and local community joined to form a search party.

The land surrounding the child's home, which is where he was last seen, consisted of woods, waist-high grass and vines, a nearby water source and soybean fields. The Johnson County sheriff's department, which initiated the search after the child's parents notified authorities of his disappearance, searched the nearby fields for several hours before resources, like batteries and flashlights, were extinguished, Sergeant Bousman said.

"(All Airmen) who were available that morning, enthusiastically wanted to volunteer their time and expertise to help," Sergeant Bousman said.

Col. Alan Teauseau, 442nd Mission Support Group commander, was notified that some of the group's security forces troops had volunteered to be part of the search team.

"I was informed by the security forces' first sergeant that the 509th Bomb Wing had asked us to help," Colonel Teauseau said.

"So, I got with the command chief and talked to him about it. We had to make sure we were doing this legally and not getting in the way of the local authorities, so I talked to the (staff judge advocate) to make sure we weren't breaking any rules, then I notified the wing commander what our troops wanted to do."

After Colonel Teauseau worked out logistical concerns, he began organizing Citizen Airmen to assist with the search.

"We had a long list of people who wanted to help – even more people than the farm could really handle," he said. "Around 9 a.m. we sent out about 25 people then another 35 around 10 a.m. At this point we had volunteers from security forces, civil engineering and services flight."

Colonel Teauseau said the MSG was prepared to send volunteers for a second shift, if necessary, to ensure he had fresh eyes searching for the boy at all times. Those who were not doing mission-essential work back at Whiteman, worked to support the Airmen who were volunteering in the field, he said.

"We had people back here who worked to support the searchers; they took them (meals ready-to-eat) and water," he said.

One of the most important things the MSG commander had to do however, was ensure the safety of his people.

"In terrain like that, we wanted to make sure we had full accountability of who we were sending out," he said. "We also made sure that Lt. Col. Murphy (chief of safety) was there to make sure that our people were taking all precautions to keep themselves safe.'

Nearly 400 people assisted with the search for the child, Joshua L. Bender.

"There were people out there searching by horseback, all-ter-



MOHAWK

rain vehicles, Polarises, and even a neighbor was searching from his crop duster right above the fields," Sergeant Bousman said.

For Sergeant Bousman, this was a mission that hit close to home.

"If you had a child missing, you'd want the help," he said. "I volunteered right away because I have a 5-year-old grandson, and if anything were to happen to him, I would hope the community would volunteer to help out. Having all these reservists volunteering like that shows the caliber of people we have working here. Hopefully it also shows the caliber of people working at Whiteman – even (Gen. Scott Vander Hamm, 509th Bomb Wing commander,) was out there assembling teams.'

For several hours, volunteers formed lines and carefully searched the fields.

When the child was found alive and well around 1 p.m. Sunday, just 40 yards from the house in a field that had been previously searched, Sergeant Bousman said the crowd of searchers instantly started cheering.

"Working in one long line like that, we covered a lot of distance. The grass was three-to-four feet high in some areas and you needed that many people out there helping," Sergeant Bousman said. "Everyone out there was determined to find him. You always hope for the best – nobody wants anything bad to happen to a child.

"The whole wing showed a wonderful concern for a young "As reservists, we live in these local communities, and as boy and its willingness to help was outstanding," Colonel Teauproud members of them, it is our duty to be involved and stay seau said. "I didn't even have to sell the idea to anyone. We had engaged with the communities and help out our neighbors. This many more people volunteering to help if we needed. It was an was indeed a great day with a happy ending." important mission and in the end, it's important that the boy was

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(Above) 442nd Fighter Wing reservists form a line to assist the local authorities in searching for a missing 5-year-old boy Oct. 3. The boy was found alive and well in a sovbean field later that afternoon. (Right) The terrain

made the task more challenging, searchers said, because his home was surrounded by forest, soybean fields and nearby water.



safe and that we have a good working relationship with the community. Hopefully this shows how much we really care about them."

Wing Commander Col. Mark Clemons agreed.

"This was a total team effort from all local authorities as well as folks from Team Whiteman," he said. "When our local communities need help we have the personnel, equipment and expertise to assist just about any challenge.

#### www.442fw.afrc.af.mil

Staff Sgt. Chris Yates, and Staff Sgt. Zach Ledsworth consult their technicalorder checklist on a laptop computer prior to installing an centerline, external fuel tank on an A-10C Oct. 2 during an aircraftgeneration exercise. (U.S. Air Force photo/Lt. Col. David Kurle) DEPARTMENT OF THE AIR FORCE 442ND FIGHTER WING PUBLIC AFFAIRS 931 ARNOLD AVE. WHITEMAN AFB MO 65305-5070

TO THE FAMILY OF:



Patriotism is easy to understand in America. It means looking out for yourself by looking out for your country.

- Calvin Coolidge

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